

2023 ANNUAL REPORT

University of Southern California • Children's Hospital Los Angeles

OSCCTSI

SOUTHERN CALIFORNIA CLINICAL AND TRANSLATIONAL SCIENCE INSTITUTE

Community Engagement

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Letter from the Directors

The Southern California Clinical and Translational Science Institute (SC CTSI)'s Community Engagement core group experienced an exciting year of growth in 2023. Through our expertise, we fostered new academic and community partnerships, expanded our contributions to the community, and contributed to a range of research activities.

Serving as a bridge between academic researchers and the community, we continued to be a reliable source of support and information on topics about health and research. Our "listen first" approach ensured our actions met community needs. Our expanded understanding of diverse health conditions and concerns led to the enhancement of our community health education program, which then included 15 workshops across five main health topics. To maximize outreach, we intensified our capacity-building efforts and expanded our training program for promotores de salud (community health workers). Our growing community partnerships enabled us to extend education and training to more people and to evaluate the reach and impact.

This annual report will highlight the Community Engagement team's significant efforts. These include initiating a place-based project in the Nickerson Gardens housing development in South Los Angeles, health-based initiatives from the Southern California Center for Latino Health, and a collaborative mental health training program in the third year of the NIH Community Engagement Alliance (CEAL) project.

We placed a strong emphasis on disseminating achievements across various platforms. By launching our social media accounts, we provided a dynamic and accessible way to engage with community members and partners. We leveraged our presence at national conferences and professional meetings as avenues to showcase our work to a broad academic audience. Additionally, we published several articles in peer-reviewed journals and online platforms.

We are fortunate to have a diverse and talented group of individuals in our Community Engagement team, dedicated to continuing their impactful efforts to enhance people's lives.

Sincerely,

Michele Kipke, PhD SC CTSI Co-Director and Director for Community Engagement

Nicole Wolfe, PhD Co-Director for Community Engagement at SC CTSI

Lourdes Baezconde-Garbanati, PhD, MPH Co-Director for Community Engagement at SC CTSI







About Community Engagement at SC CTSI

The Community Engagement (CE) core group at the Southern California Clinical and Translational Science Institute (SC CTSI) at the University of Southern California (USC) serves as a bridge between academic researchers and local communities, establishing sustainable partnerships to ensure research initiatives effectively address the genuine needs of the community.

CE provides consultations with researchers to provide guidance to ensure they incorporate a community engagement perspective and adopt a community-based participatory approach in their research. They also provide insight into the health requirements and research challenges faced by medically underserved communities and help foster new partnerships between academia and the community.

CE's community education and training program is focused on dispelling myths and misinformation about research as well as a range of health topics of interest to, and affecting, the communities in which they work.

CE's approach is driven by their conceptual model and adheres to the core principles of community engagement, emphasizing respect and trust-building with the community to develop ongoing, sustainable relationships. This is achieved through bi-directional, open communication that values community members' perspectives and experiences.

Through their work with both community members and with researchers, they aim to ultimately increase the participation of underrepresented populations in research and ensure that the experience as a participant is positive, engaging, and respectful.

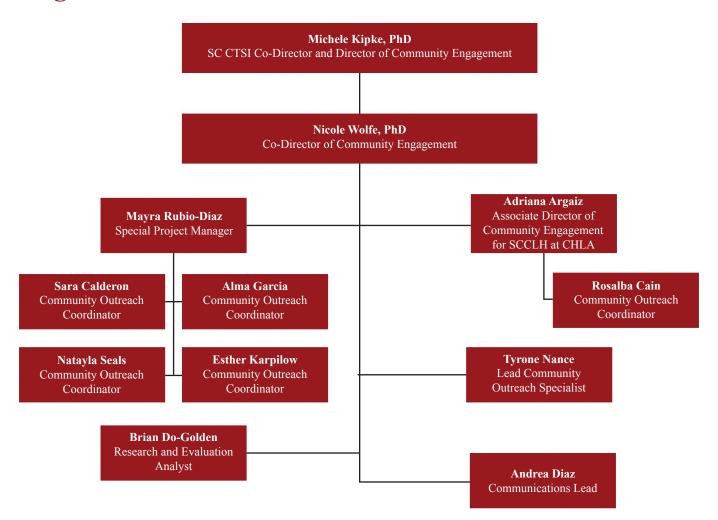
Community Engagement's programs and services include:

- Community Listening Sessions
- Place-Based Initiative at Nickerson Gardens Housing Development
- Workshop and Capacity Building Training Program
- Consultations with Researchers at USC and CHLA
- Research Support
- Toolkit Development
- Community Partnership Development
- Evaluation and Dissemination

The Community Engagement Conceptual Model



SC CTSI's Community Engagement **Organizational Chart**





Back row: Mayra Rubio-Diaz (Special Project Manager), Esther Karpilow (Community Outreach Coordinator), Tyrone Nance (Lead Community Outreach Specialist), Brian Do-Golden (Research and Evaluation Analyst), Natayla Seals (Community Outreach Coordinator), Alma Garcia (Community Outreach Coordinator). Front row: Rosalba Cain (Community Outreach Coordinator), Nicole Wolfe (Co-Director of Community Engagement), Sara Calderon (Community Outreach Coordinator), Andrea Diaz (Communications Lead), Adriana Argaiz (Associate Director of Community Engagement for SCCLH at CHLA).

Communications Strategy Plan

The Communications Strategy Plan was integral to enhancing the reputation and visibility of the Community Engagement (CE) core group. The key objectives were to increase stakeholder awareness of the mission and achievements, strengthen relationships with key community groups, including medically underserved Black/African American and Latino populations, and establish a standard for community-engaged work in academic and medical settings.

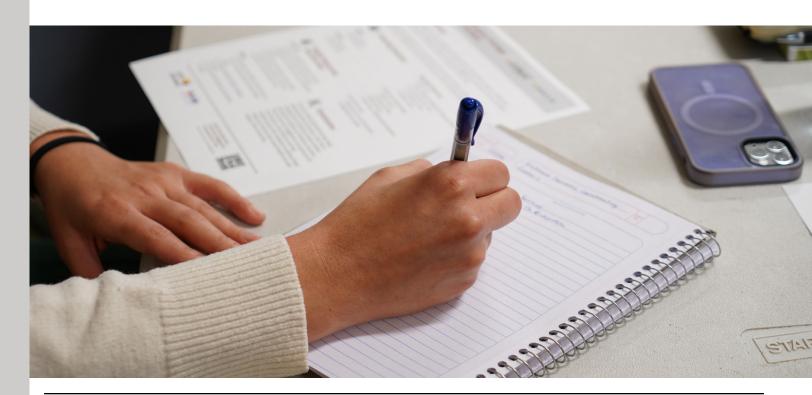
In 2023, CE effectively launched their social media presence on platforms like Instagram, Facebook, and TikTok. These platforms were used to target diverse audience groups, with a particular focus on health disparities affecting Black/African American and Latino populations. CE's Facebook page and TikTok account provided accessible content about community health, whereas the CE Instagram account was tailored to reach community organizations, health workers, and those interested in CE's impact on public health and research.

To broaden their outreach, CE regularly issued press releases for major developments, leveraging them as key tools for communicating with stakeholders and fostering broader community engagement.

CE's monthly newsletters, distributed in both English and Spanish, were another vital communication channel. They featured updates on community events, health research studies, educational workshops, and updates from the Southern California Center for Latino Health.

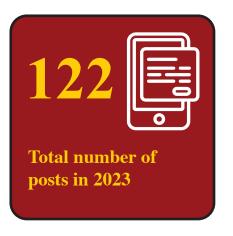
Tracking the success of these initiatives was imperative. Key performance indicators were monitored, like website traffic and social media engagement to gauge the effectiveness of CE's communication efforts. Regular analysis of these metrics allowed CE to adapt and refine their strategies, ensuring that they remained aligned with the evolving needs and interests of their audience.

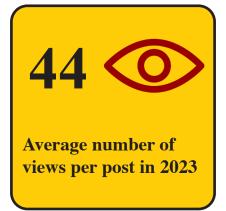
Overall, the Communications Strategy Plan was pivotal in achieving CE's communication goals over the past year. Continuous evaluation and adaptability were key, allowing the team to maintain a strong connection with their stakeholders and foster a culture of engagement and understanding.

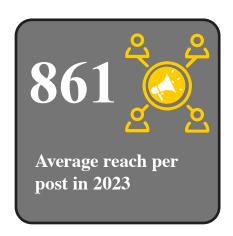


2023 Social Media and Marketing Analytics Overview

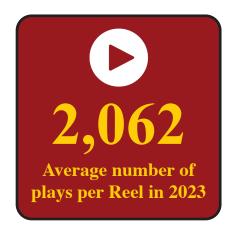
The CE team began using Instagram in early 2023 to share health education, promote resources and local opportunities, and inform communities of CE activities. The growth in followers from 0 to 477 and the significant increase in number of people the posts reached throughout 2023 was a result of bringing on an experienced, dedicated media and communications lead and the implementation of an intentional and informed social media strategy.













2023 month with lowest reach and highest reach:

Total reach in February: 848 Total reach in September: 27, 559

Project Highlights













Nickerson Gardens Placed-Based Approach

The place-based initiative in Nickerson Gardens was launched in 2023 in partnership with the Housing Authority of the City of Los Angeles (HACLA). This project was an opportunity to apply the core group's community engagement approach and measure its impact within a specific community facing distinct health challenges. Nickerson Gardens is located in the Watts community in South Los Angeles, and is the largest public housing development in Los Angeles with over 3,000 residents in 1,048 units.

CE began this initiative by building trust through the establishment of relationships with HACLA staff, community leaders, and residents. They attended community events, canvassed the residential area to further connect with residents, and hosted a range of in-person educational workshops in both English and Spanish that were open to all parents, covering topics like mental health, chronic diseases, nutrition, and research.

The CE team conducted listening sessions in English and Spanish with the residents to learn about their health needs and concerns, currently available and needed resources and services, as well as the lived experience within Nickerson Gardens. In order to share back the findings, CE hosted a town hall meeting which brought together residents, HACLA representatives, and partners from various community, health, and government organizations. This event provided an opportunity for bi-directional communication where attendees could ask questions, offer additional insights, share ideas, network, and deepen their understanding of the CE team and the initiative's scope. The event also received coverage on Spectrum News.

The next phase of CE's work involves launching the Nickerson Gardens Coordinating Council in 2024. This council will consist of residents and service-providing organizations collaborating to identify necessary services, organize their frequency and provision, ensure provider accountability, and evaluate the impact of these services on both utilization and health outcomes.

Community Engagement Alliance (CEAL)

Over the past three years, CE has been part of the Community Engagement Alliance (CEAL) under the National Institutes of Health (NIH). CEAL is a research network that collaborates with communities and community organizations to conduct research and communicate research findings to communities facing health disparities. This statewide collaboration is overseen by the University of California, Los Angeles (UCLA) and includes universities across the state of California.

CE's latest capacity building project is a collaborative effort between academic partners from Stanford University, University of California, Davis, University of California, Merced, and University of California, Irvine. In collaboration with community based organizations, a six-month mental health training program was developed for promotores de salud (community health workers). Each academic institution worked with local community partner organizations on this project. Two representatives from each organization were part of the project's advisory board. Together, they determined the webinar topics and selected the speakers. These monthly webinars were conducted in Spanish with English translation, covered a range of mental health topics, were free and open to all, and attracted an average of three hundred attendees per session

CE collaborated with two organizations, Visión y Compromiso and Esperanza Community Housing, involving nearly 30 promotores de salud. Their involvement included attending the webinars, participating in post-webinar discussions led by the CE team, creating PowerPoint presentations based on each webinar, and applying the knowledge gained to create and lead a minimum of three in-person, community-based educational workshops on mental health. The evaluation of this project will be completed in spring of 2024.



The Southern California Center for Latino Health

The Southern California Center for Latino Health (SCCLH) is a regional collaborative research center led by Children's Hospital Los Angeles (CHLA) and the University of Southern California. Its mission is to support a regional coalition of academic and community partners dedicated to eliminating chronic health disparities in obesity, type 2 diabetes, non-alcoholic fatty liver disease, and dyslipidemia among Latino children and families through equity-focused and culturally sensitive interventions and research.

Over the past year, the Community Engagement Core of the SCCLH worked collaboratively with the Community Engagement core group of the SC CTSI. Collectively, they provided community engagement consultations to researchers and partners, organized listening sessions to understand the experiences and needs of the communities they served, coordinated educational training for community health workers, coordinated workshops and community events promoting chronic disease prevention, established new partnerships, and tested new approaches for dissemination, including social media.

The Center achieved substantial progress towards its objectives. The frequency and number of consultations grew, and there was a notable expansion in their scope and depth. The Center designed and developed the curriculum for eight community workshops covering topics such as obesity, diabetes, dyslipidemia, metabolic syndrome, non-alcoholic fatty liver disease (presented to both children and adults), mental health, and a series of three nutrition workshops. The Center facilitated over 50 virtual and in-person community workshops with over a thousand attendees.

The Center and CE organized its first "Chronic Disease Prevention and Research Advocacy Training." The three-day training included 15 community health workers from six counties in Southern California. The training was concluded with a community event featuring a health fair, a screening of the Mexican documentary "El Susto," and a panel discussion with health experts about chronic diseases.

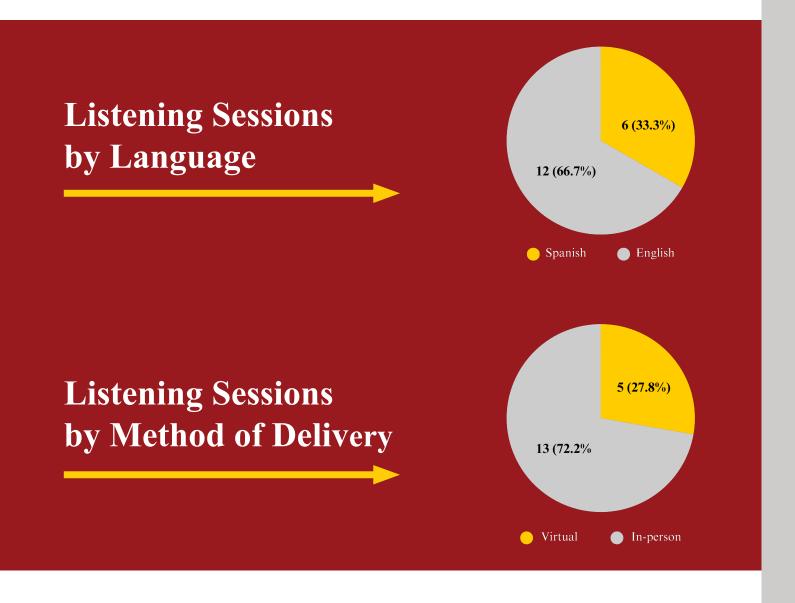


Community Engagement core group leadership at the Southern California Clinical and Translational Science Institute (SC CTSI) includes Michele Kipke, PhD; Lourdes Baezconde-Garbanati, PhD, MPH; Nicole Wolfe, PhD; Adriana Argaiz, MSSP and promotores at the "Chronic Disease Prevention and Research Advocacy Training."

Listening Sessions

Listening to and learning from the community is a core component of the core group's community-engaged work. This qualitative data gathering method offers the opportunity for bi-directional communication, and trust-building with community members while learning about a range of health related topics that affect their lives.

CE organized 18 listening sessions, which were conducted in both English and Spanish, with an average attendance of seven participants per session. They directly engaged with community members from South, Central, and East Los Angeles enhancing their understanding of the unique needs across each community. The findings were analyzed and shared back with the participants, partner organizations, and many of the researchers with whom CE consulted to help inform their research. This knowledge guides CE's work on multiple levels, including the culturally tailored and language-appropriate educational programs they offer through their partner organizations to community members, as well as new initiatives aimed at providing essential support and enhancing access to resources.



Educational Programming













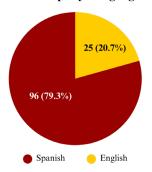
Community Engagement Workshops

In 2023, CE conducted 121 culturally tailored and language-specific educational workshops, reaching over two thousand individuals in medically underserved communities across South, Central, and East Los Angeles. These workshops, offered in both English and Spanish, primarily targeted Black/African American and Latino populations. The topics for these sessions were shaped by listening sessions, guaranteeing that participants received valuable information about prevalent health issues within their communities.

CE delivered these workshops in collaboration with a range of community partners and stakeholders including local schools, religious groups, community-based organizations and government officials.

The topics of CE workshops were: health research studies, Alzheimer's disease, autism spectrum disorder, alcohol use disorder, mental health, and reproductive health. They also developed and delivered workshops in collaboration with the Southern California Center for Latino Health (SCCLH) on the topics of non-alcoholic fatty liver disease, obesity, dyslipidemia, nutrition, and diabetes.

Workshops by Language







Type of Attendees

1063 (49.1%)

1100 (50.9%)

New Attendees

Returning Attendees

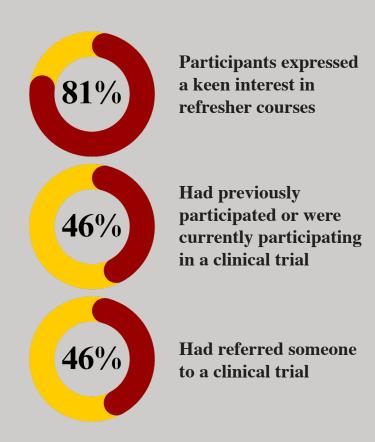
The Fundamentals of Health Research Train-the-Trainer for Promotores de Salud

As part of CE's capacity building efforts to expand the reach of research education in Latino communities. CE launched their "Fundamentals of Health Research," a train-the-trainer program designed for Spanish-speaking promotores de salud (community health workers). This interactive 12-hour training program includes the core topics: introduction to research, types of research, the research process, and research participant protection. Using the information learned, participants were tasked with developing and presenting a research project on a health topic relevant to their community to the other participants. This training is evaluated with a pre and post survey to measure the knowledge gained from this training. Three months after the training, the participants were followed up to assess how effectively they had applied the information in their respective lines of work.

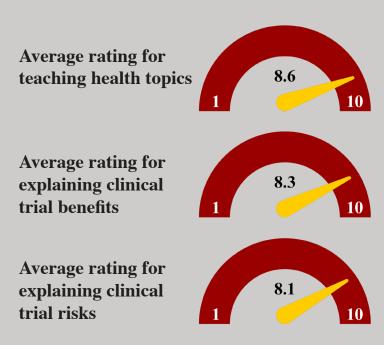
In 2023, CE trained 152 community health workers across nine cohorts in collaboration with seven community partners. Key findings from a follow-up survey conducted three months post-training revealed promising insights. Participants exhibited strong confidence levels, with average ratings of 8.6 for teaching health topics, 8.3 for explaining clinical trial benefits, and 8.1 for explaining clinical trial risks, all measured on a 10-point scale. Notably, 81% of participants expressed a keen interest in refresher courses, highlighting the significance and demand for continuous support and educational resources in community health initiatives. When questioned about their involvement in clinical trials, the results were noteworthy: 46% had previously participated or were currently participating in a clinical trial, while an equal percentage (46%) mentioned that they had referred someone to a clinical trial.



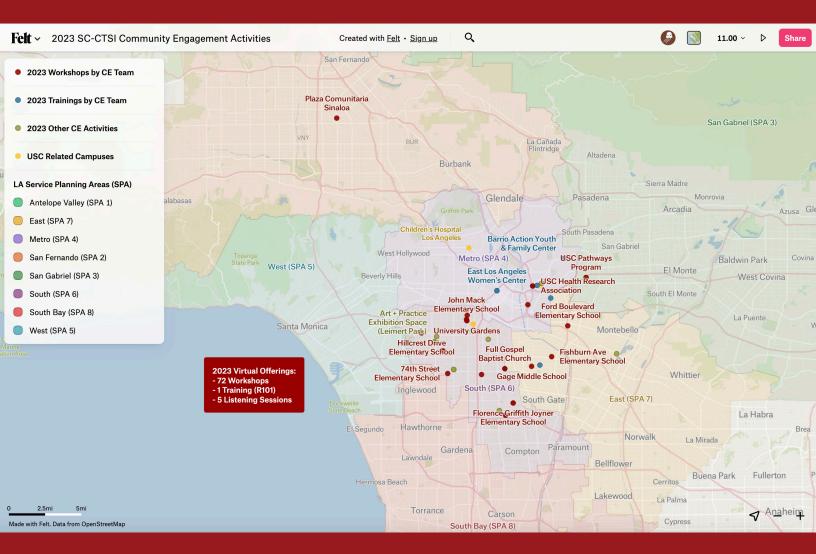
Promotores from Cudahy



Participants exhibited strong confidence levels



2023 Community Engagement Activities Map



The map above outlines various regions of Los Angeles known as Service Planning Areas (SPAs), and marks the locations of workshops, trainings, and other community engagement activities that the Community Engagement (CE) team either coordinated or attended in 2023. View the interactive map here: https://bit.ly/CE_2023Map

Internship Program with the California State University, Los Angeles (CSULA)

At the start of 2023, the SC CTSI launched an internship program in collaboration with California State University Los Angeles (CSULA), a four-year public university located two miles from the USC Health Sciences Campus in East Los Angeles. This internship program is designed to expose and attract students from local communities to pursue clinical and translational research careers to create sustainable career paths for the diverse communities that SC CTSI serves.

Starting in January 2023, CE provided internships in a hybrid format for both undergraduate students and those studying for their Master of Public Health (MPH). The students joined the CE team in the office and participated in various activities such as workshops, listening sessions, and tabling at community events. The MPH student contributed to CE's educational workshop program by developing a workshop about alcohol abuse in the Latino community. The undergraduate intern was ultimately hired to continue creating social media content for the Southern California Center for Latino Health, which she began during her internship.

At the conclusion of the internships, CE conducted exit interviews to understand, enhance, and improve the experience for future interns, In 2024, CE will start collaborating with the Clinical Research Support core group, enabling interns to shadow clinical research coordinators during their internships. This opportunity will allow them to gain additional experience in the diverse activities of SC CTSI.









Presentations & Publications

Conferences

- "Listening to and Learning from the Community:
 A Model for Community Engagement and Building Trust" by Nicole Wolfe, PhD, Mayra Rubio-Diaz,
 Tyrone Nance, MA. Presented at the Association for Clinical and Translational Science (ACTS) Conference in Washington, D.C. on April 18, 2023.
- 2. "Expanding Health Education in Underserved Communities: A Train-the-Trainer Program for Community Health Workers" by Nicole Wolfe, PhD, and Alma Garcia. Presented at the American Public Health Association (APHA) Annual Meeting & Exposition in Atlanta, Georgia on November 15, 2023.
- 3. "Grief and Resignification: Learning to Live with Loss" by Sara Calderon. Presented at the Visión y Compromiso conference in Pomona, CA from November 16th through 18th, 2023.
- 4. "The Relationship Between Chronic Disease and Mental Health: Increasing our Understanding and Identifying the Signs and Symptoms" by Adriana Argaiz, MSSP, and Alma Garcia. Presented at the Visión y Compromiso conference in Pomona, CA from November 16th through 18th, 2023.
- "Coping Strategies for Mental Health: Powerful and Useful Techniques" by Esther Karpilow. Presented at the Visión y Compromiso conference in Pomona, CA from November 16th through 18th, 2023.

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Tyrone Nance, Mayra-Rubio Diaz, and Nicole Wolfe at the ACTS Conference



Esther Karpilow presenting at the Visión y Compromiso conference

Presentations to Academic Partners

- "The Community Engagement Program at USC: Listening, Learning, Educating, and Training in the Community" by Nicole Wolfe, PhD, Mayra Rubio-Diaz, Tyrone Nance. Virtual presentation for Partners for the Advancement of Community Engaged Research (PACER) for the Association for Clinical and Translational Science (ACTS) on September 5, 2023.
- 2. "A Community Engaged Approach to Recruitment and Retention of Underrepresented Populations in Research" by Nicole Wolfe, PhD and Lindsay Slay, MSW. Virtual presentation for Trial Innovations Network on October 2, 2023.



Nicole Wolfe and Alma Garcia at the APHA Annual Meeting & Exposition

Publications

1. Kipke, M., Karimipour, N., Wolfe, N., Orechwa, A., Stoddard, L., Rubio-Diaz, M., North, G., Dezfuli, G., Murphy, S., Phelps, A., Kagan, J., De La Haye, K., Perry, C., & Baezconde-Garbanati, L. (2023). Community-Based Public Health Vaccination Campaign (VaccinateLA) in Los Angeles' Black and Latino Communities: Protocol for a Participatory Study. JMIR Research Protocols, 12, e40161. https://doi.org/10.2196/40161

Articles

- Diaz, A. (2023, November 20). SC CTSI's Town Hall in Nickerson Gardens Serves as a Catalyst for Community Collaboration in the Pursuit of Health Equity, Southern California Clinical and Translational Science Institute. https://sc-ctsi.org/news/sc-ctsis-town-hall-in-nickerson-gardens-serves-as-a-catalyst-for-community-collaboration-inthe-pursuit-of-health-equity
- Tibbetts, J. (2023, October 23). SC CTSI's Community Engagement Core advances research education for promotores de salud through innovative health research training. Southern California Clinical and Translational Science Institute. https://sc-ctsi.org/news/sc-ctsis-community-engagement-core-advances-research-education-forpromotores-de-salud-through-innovative-health-research-training
- Tibbetts, J. (2023, August 31). SC CTSI Community Engagement Core creates a comprehensive model for academic-community trust and collaboration. Southern California Clinical and Translational Science Institute. https://sc-ctsi.org/news/sc-ctsi-community-engagement-core-creates-a-comprehensive-model-for-academiccommunity-trust-and-collaboration
- 4. Diaz, A. (2023, June 29). Vaccinate Watts: Unveiling Community Resilience and Health Equity in the Face of COVID-19. Southern California Clinical and Translational Science Institute, https://sc-ctsi.org/news/vaccinate-wattsunveiling-community-resilience-and-health-equity-in-the-face-of-covid-19
- 5. Diaz, A. (2023, June 20). Empowering Communities Through Partnership: Community Engagement and Esperanza Community Housing. Southern California Clinical and Translational Science Institute. https://sc-ctsi. org/about/partnership-esperanza-community-housing
- 6. Diaz, A. (2023, May 18). Chronic Disease Community Scientist Research Advocacy Training Program: Capacity Building for Community Health Promoters. Southern California Clinical and Translational Science Institute. https://sc-ctsi.org/about/chronic-disease-community-scientist-research-advocacy-training-program

In the Media

1. Torregano, T. (2023, November 22). Service providers host town hall at Nickerson Gardens. Spectrum Local News. https://spectrumlocalnews.com/nys/rochester/health/2023/11/22/nickerson-gardens-town-hall

Testimonials from Community Members and Partners

"I have been attending SC CTSI's workshops since the COVID-19 pandemic. A coordinator from SC CTSI reached out to the parent center at my child's school inviting us to join their virtual COVID-19 workshop. The workshop felt like a safe space to share and was also very welcoming. I was able to learn and voice my concerns about COVID-19. The team put a lot of us at ease by giving us the necessary information to navigate through the pandemic. I also informed my LAUSD coworkers about Community Engagement's workshops. Together we attended Research 101, Mental Health Workshop, and the Autism Awareness Workshop. These workshops are great for the community and have valuable information."

- Shatock'a Bolde

"I have been involved with the Community Engagement team since the COVID-19 pandemic. I attended their virtual educational workshops which helped me learn more about my interests in certain health topics before I became a community health worker. These workshops not only educated me but they also helped me get closer to my community.

The Community Engagement team played a huge role in motivating me to become a community health worker – to be that bridge between the community and the information I was receiving from the Community Engagement team.

SC CTSI has opened up a lot of opportunities for me to get more involved. I enjoy taking educational courses on health and trainings to help me gain more knowledge in my field of work."

— Evelyn Pacas



"I participated in Community Engagement's Autism Awareness Workshop and I found it to be very informative. When my son was diagnosed with autism at a late stage, I was devastated and didn't know where to get general information from. I was happy to learn that the SC CTSI Community Engagement team came to my community to give educational health workshops. Their Autism Awareness Workshop has helped me navigate my life with my autistic child."

— Cynthia Erena

"The reason why we decided to partner with SC CTSI is because we really wanted to strengthen our parent network. We want to empower our parents and make sure that they have what they need, and if they don't, make sure they know how to get it. Partnerships like CTSI are super important because they focus on our parents but also focus on the whole child. We want to ensure that we give parents the tools they need for the betterment of their family."

— Nicole Douglass, Community School Coordinator at 74th Street Elementary School

"The collaboration with SC CTSI definitely enhances and reinforces the knowledge our *promotores* need to learn. The Research 101 training is now a staple with each new cohort we graduate. At the end of the training, our *promotores* are well-prepared to share the information with their community. They are able to clarify and dismantle any misinformation or disinformation about research. As an organization, we are also very proud to have an alumna on the SC CTSI team, Sara Calderon."

— Gabriela Gonzales, Director of Promotores Programs at Esperanza Community Housing



Acknowledgments

Community Engagement would like to thank their funders who make this work possible: National Center for Advancing Translational Science of the U.S. National Institutes of Health, U.S. National Institutes of Health: Community Engagement Alliance, National Institute on Minority Health and Health Disparities of the U.S. National Institutes of Health, and Sharon D. Lund Foundation.

CE would like to extend their sincere gratitude to all their community partners and stakeholders for their consistent commitment and support for a shared mission of improving health outcomes in medically underserved communities in Los Angeles. They also want to express their appreciation for the community members who have entrusted them with educating them about their health and that of their community. CE's achievements are a clear indication of what can be accomplished together, and they look forward to continuing their work to ensure health equity for all.

Community-Based Organizations

- Children's Bureau of Southern California: Family Enrichment Community Program (FECP)
- PUENTE Learning Center
- Koreatown Youth + Community Center
- National Health Foundation
- Peace Over Violence: Gang Reduction and Youth Development
- Un Paso Más en la Inclusión
- Community Response System of South Los Angeles
- · Para Los Niños
- Manos en Acción
- · Salvation Army
- Community Builders Group, LLC
- Esperanza Community Housing Corporation
- Visión y Compromiso
- Barrio Action Youth and Community Center
- Alma Family Services
- East Los Angeles Women's Center
- Latino Coalition for a Healthy California

Health Institutions

- Kedren Health
- Charles R. Drew University of Medicine & Science
- · Liberty Dental Plan
- Tena Health
- TRAP Medicine
- Immunization Coalition of Los Angeles County (ICLAC) of the Los Angeles County Department of Public Health
- Clínica Romero
- Health Net

Schools

- Florence Griffith Joyner Elementary
- 74th Street Elementary School
- Hillcrest Drive Elementary
- Downtown Value School
- Ford Boulevard Elementary School & Dual Language Academy

- · Gage Middle School
- Mervyn M. Dymally High School
- Angeles Mesa Elementary School
- Children's Institute Inc.
- Audubon Middle School
- Evergreen Avenue Elementary School
- Telfair Avenue Elementary School
- John Adams Middle School
- Will Rogers Elementary School
- · Lynwood High School
- Los Angeles Elementary School

Local Government

- Los Angeles City Councilmember Marqueece Harris-Dawson, 8th District
- Los Angeles City Councilmember Heather Hutt, 10th District
- California Assemblymember Isaac G. Bryan, 55th District
- Los Angeles County Supervisor Holly J. Mitchell, 2nd District

Religious Organizations

- Full Gospel Baptist Church
- Los Angeles Metropolitan Churches
- Saint Mark United Methodist Church

State Agency

Housing Authority of the City of Los Angeles - Nickerson Gardens

Federal Agency

National Institutes of Health

Professional Associations

- Association for Clinical and Translational Science
- American Public Health Association